

HEALTH AND WELL-BEING BOARD 1 NOVEMBER 2016

SUSTAINABILITY AND TRANSFORMATION PLANNING

Board Sponsor

Dr Carl Ellson, Chief Clinical Officer, South Worcestershire CCG
Simon Trickett, Interim Chief Officer, Redditch & Bromsgrove and Wyre Forest CCGs

Author

Sarah Dugan – STP Lead Chief Executive

Priorities

Older people & long term conditions	Yes
Mental health & well-being	Yes
Obesity	Yes
Alcohol	Yes
Other (specify below)	

Groups of particular interest

Children & young people	Yes
Communities & groups with poor health outcomes	Yes
People with learning disabilities	Yes

Safeguarding

Impact on Safeguarding Children
If yes please give details

No

Impact on Safeguarding Adults
If yes please give details

No

Item for Decision, Consideration or Information

Information and assurance

Recommendations

1. **The Health and Well Being Board is asked to:**
 - a) **Note the progress on the development of the Herefordshire and Worcestershire Sustainability and Transformation Plan (STP);**
 - b) **Discuss and comment on the draft priorities for discussion**
 - c) **Discuss and comment on potential approaches to engagement**
 - d) **Agree to receive a formal update at the next Board meeting following the receipt of feedback on the draft plan from NHS England.**

Background

2. This is the seventh update to the Health and Well Being Board on the development of the STP, with previous reports having been presented to the public and development meetings

Introduction

3. On 22 December 2015, NHS England issued the annual and long term planning guidance for Clinical Commissioning Groups (CCG). As well as the regular requirements for one year operational plans, this guidance called for the development of whole system Sustainability and Transformation Plans (STP) covering a defined “planning footprint”. The planning footprint agreed for this area is Herefordshire and Worcestershire – a footprint covering a population of approximately 780,000 people. There are 44 footprints nationally, with the average sized footprint covering 1.3m people.

Progress to date

4. As previously reported, the STP builds upon local transformation work already in progress through Well Connected, the Future of Acute Hospital Services in Worcestershire and other local transformation schemes. The purpose of the STP is to develop the opportunities for local bodies to work on a more sustainable planning footprint in order to address the Triple Aim Gaps:

- i. **Health and Well Being** - The main focus of this particular workstream is on achieving a radical upgrade in illness prevention to reduce the long term burden of ill health – both from a quality of life perspective for individuals and a financial perspective for the health and care system.
- ii. **Care and Quality** - The main focus of this work is on securing changes to enable local provider trusts to exit from the CQC special measures regime and to reduce avoidable mortality through more effective health interventions in areas such as cancer, stroke, dementia, mental health and improved maternity services.
- iii. **Finance and Efficiency** - The main focus of this work is on reducing unwarranted variation in the demand and use of services and securing provider efficiencies through implementing new approaches to care provision.

Submission of draft plans

5. An initial submission was made to NHS England in April, outlining the Triple Aim Gaps within the STP Footprint.

6. A further interim submission which outlined our approach, key workstreams and some of the key lines of enquiry for the STP was made to NHS England (NHSE) on the 30 of June.

7. A further interim submission was made to NHS England on the 21 October which outlined initial proposals and options being considered. We are currently

waiting for feedback on this submission and anticipate we will receive it in early/mid November 2016.

8. In addition to the core draft plan we are working on a range of priorities

Priority 1 – Maximise efficiency and effectiveness

- 1A – Infrastructure and back office
- 1B – Diagnostics and clinical support
- 1C – Medicines and Prescribing

Priority 2 – Our approach to prevention and self care

- 2A – Prevention
- 2B – Self Care

Priority 3 – Developing out of hospital Care

- 3A – Developing sustainable primary care
- 3B – Integrated primary and community services
- 3C – The role of community hospitals

Priority 4 – Establish clinically and financially sustainable services

- 4A – Improving urgent care
- 4B - Improving mental health and learning disability care
- 4C – Improving maternity care
- 4D – Elective care

Enabling Change and Transformation

- 1 – Workforce and Organisational Development
- 2 – Digital
- 3 - Healthy communities and the VCS

Specific proposals to address these priorities are currently being explored. It is anticipated that these plans will be developed through the next round of planning and contracting discussions in advance of commissioners and providers signing two year service contracts by December 2016.

Engagement update

9. Effective stakeholder engagement is a key component to the development of the STP and we have established an approach whereby voluntary and community sector (VCS) representatives can support development of the plan. The Board will be aware already that Healthwatch and VCS representatives from both Counties are represented on the STP Programme Board and are of course also part of the Health and Well Being Board itself.

10. In addition to this, over the past few months, a more detailed communication and engagement process has been planned and the wider #yourconversation launched. The Health and Well-being Board will be aware of the coproduction work undertaken to date and will recall that the Board agreed a Coproduction Strategy which was co-produced by Healthwatch. The engagement process will build on this work and as our plans develop further we will engage with VCS and Healthwatch colleagues to explore the best ways to ensure our final plans are co-produced with local communities.

Next steps

11. The next submission of the STP was made on the 21 October. We are waiting for feedback from NHS England at this stage. This strategic plan will then form the basis of the operational planning cycle for commissioners and providers for the next two financial years (2017/18 and 2018/19).

12. The full STP plan will be shared at the December meeting of the Health and Well Being Board for debate. It is important to note that any specific decisions or service changes required as a result of the STP will be subject to a separate engagement and consultation process as necessary.

Legal, Financial and HR Implications

13. There are no specific legal, financial or HR implications associated with this paper, but there will be significant implications associated with the development of plans for each programme transformation area within the STP and their subsequent implementation. As these plans are developed these will be identified and reported in due course and dealt with through self-standing reports.

Privacy Impact Assessment

14. There are no specific issues to highlight at this stage.

Equality and Diversity Implications

15. There are no specific issues to highlight at this stage.

Contact Points

County Council Contact Points

County Council: 01905 763763

Worcestershire Hub: 01905 765765

Email: worcestershirehub@worcestershire.gov.uk

Specific Contact Points for this report

Sarah Dugan, STP CEO lead or David Mehaffey, STP Programme Director

Tel: 01905-681600 or 01905 681965

Email: sarahdugan@nhs.net or david.mehaffey@worcestershire.nhs.uk